

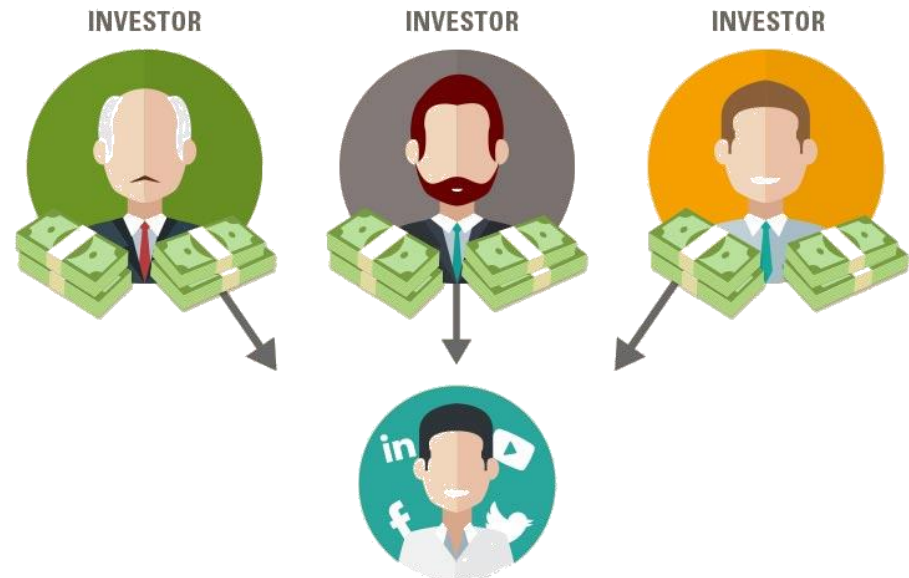


Yoba probiotic yoghurt

EVALUATION BUSINESS PERFORMANCE

Financial statements and forecast

- Business performance
- Compare with the past
- Attract investors



Profit and loss report

□ Total sales

Example: Sales rapport March		
Item	Quantity	Income
500 ml kavera	385	385.000
5 L jerry can	26	390.000
TOTAL		775.000

□ Total costs

Example: Cost report March	
Transportation costs	30.000
Montly costs	108.500
Losses	7.000
Investment costs	<u>1.500 +</u>
TOTAL FIXED COSTS	147.000
Cost of all productions in March	453.000
TOTAL COSTS	600.000

Profit and loss report

□ **Profit** = total sales – total costs =

$$775.000 - 600.000 = 175.000 \text{ UGX}$$

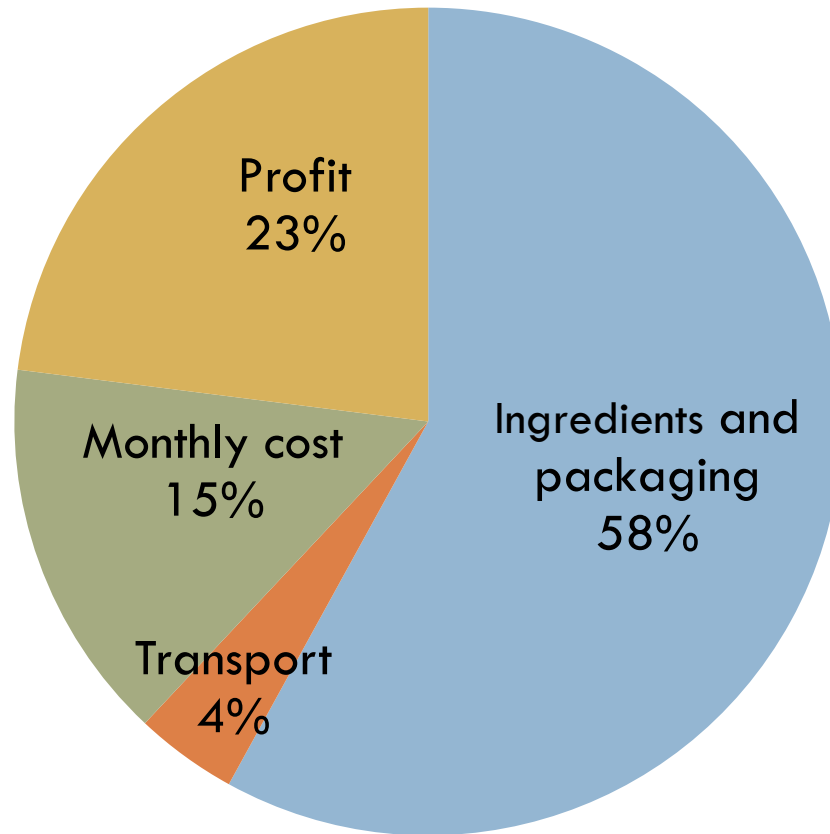
$$\text{profit margin} = \frac{\text{profit}}{\text{sales}} \times 100\% = \frac{175.000}{775.000} \times 100\% = 23\%$$

□ **Spoilage ratio**

$$: \frac{\text{packages spoiled}}{\text{total packages produced}} \times 100\% = \frac{7}{385} \times 100\% = 2\%$$



Splitting costs



Optional: splitting costs

□ Ingredients and packaging

$$= \frac{\text{Cost of the productions in the month}}{\text{monthly sales}} \times 100\% = \frac{453.000}{775.000} \times 100\% = 58\%$$

□ Transport

$$= \frac{\text{Transportation cost}}{\text{Monthly sales}} \times 100\% = \frac{30.000}{775.000} \times 100\% = 4\%$$

□ Monthly costs

$$= \frac{\text{Monthly cost} + \text{monthly losses} + \text{investment costs}}{\text{Monthly sales}} \times 100\% = \frac{108.500 + 7.000 + 1.500}{775.000} \times 100\% = 15\%$$

Cost, income and profit per product

□ Cost per liter

$$= \frac{\text{cost per production} - \text{packaging costs}}{\text{amount of liters}} = \frac{111.784 - 12.480}{81} = 1.230$$

□ Cost per pack

= cost per liter × liter per package + packaging material

$$\text{costs per 500ml kavera} = 1.230 \times 0.5 + 40 = 650$$

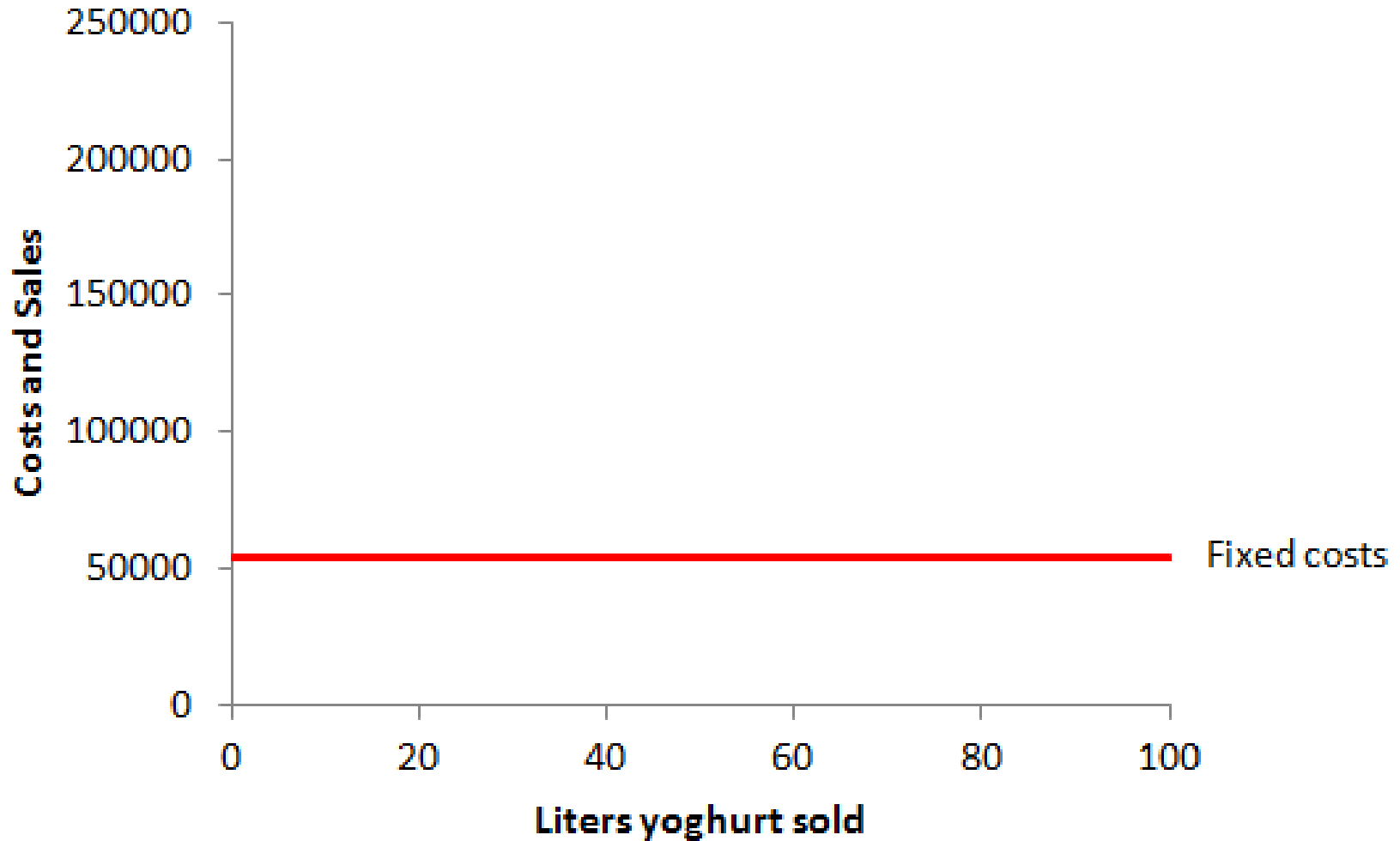
$$\text{costs per 5 l jerry can} = 1.230 \times 5 + 1.600 = 7730$$

The most profitable product

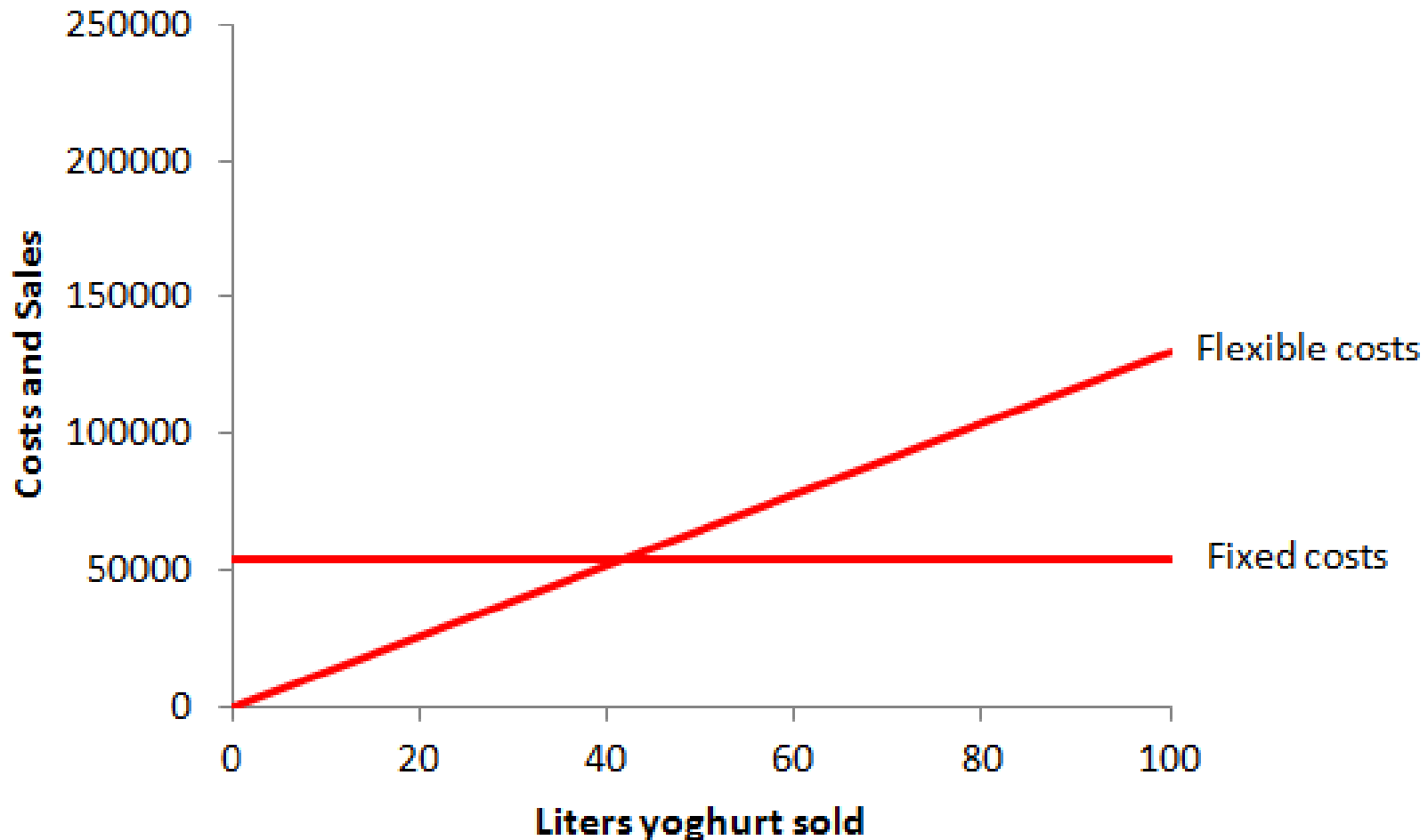
	Sales price	Product cost	Profit (sales – cost)	Profit / sales price x 100 %
Kavera 500 ml	1.000	650	350	35%
Jerry can 5 l	15.000	7.730	7.270	48%



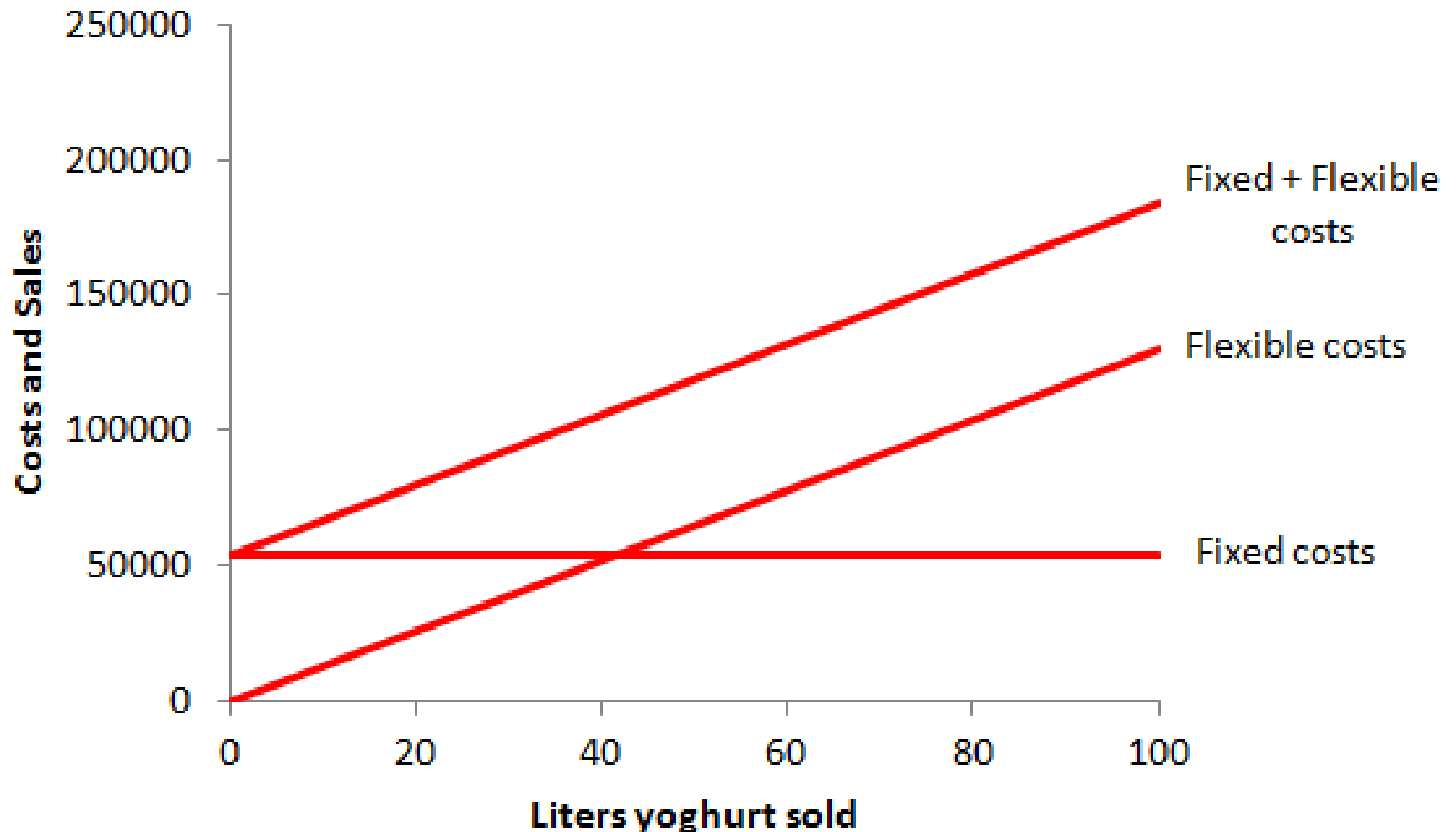
Break-even point



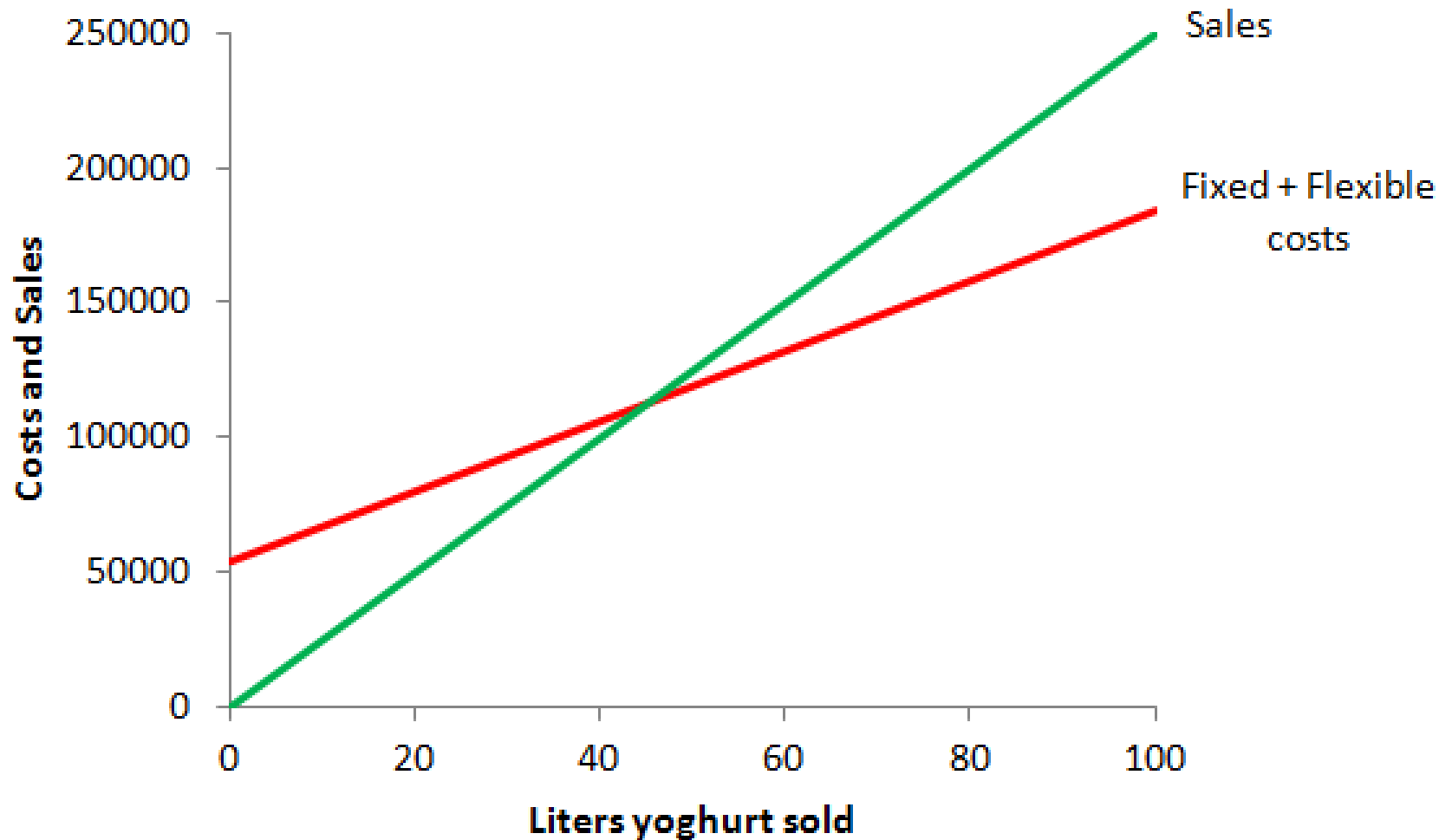
Break-even point



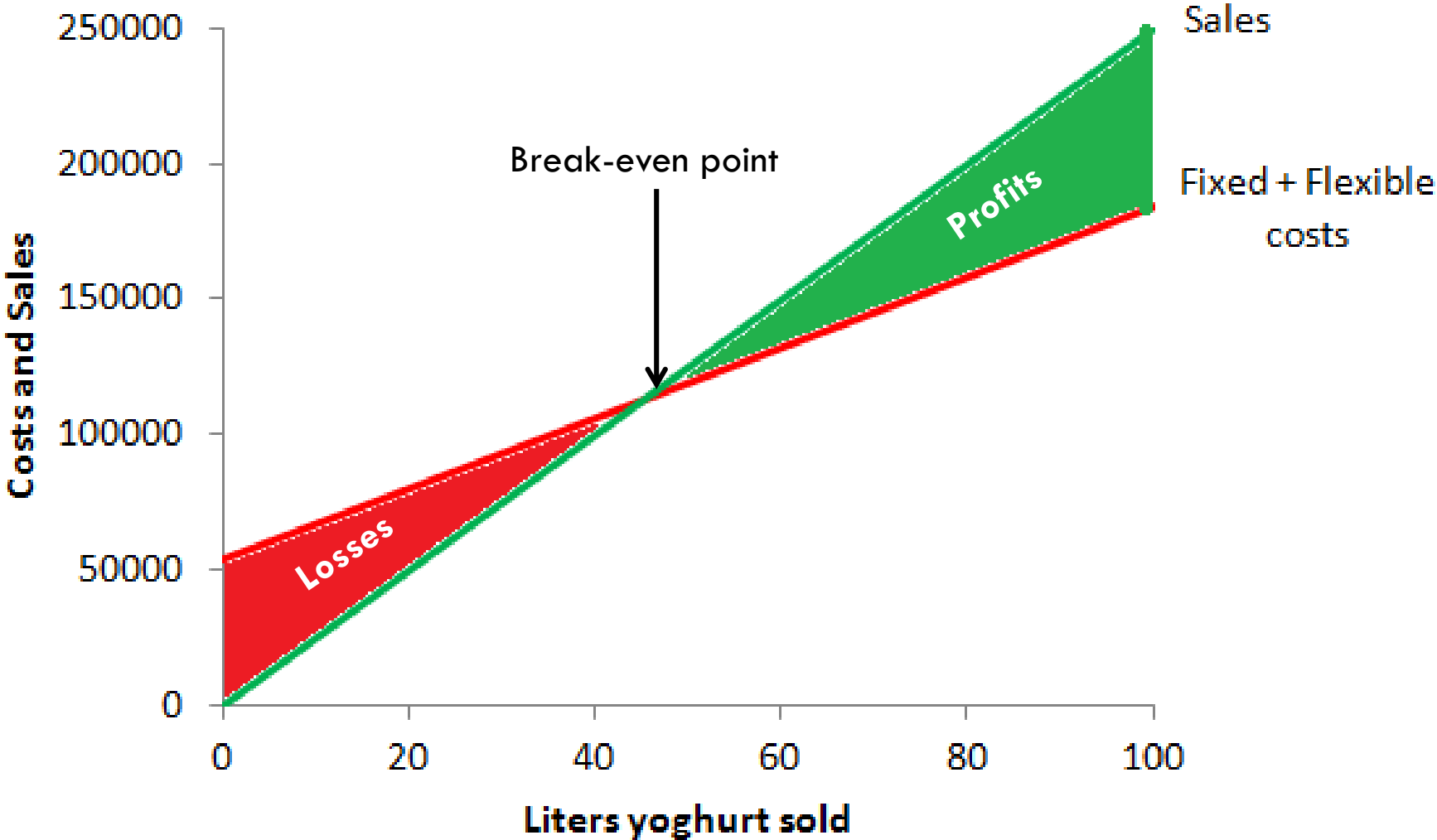
Break-even point



Break-even point



Break-even point



Break even point, profit goal

- No losses, no profits

$$\text{break even point} = \frac{\text{fixed costs}}{\text{profit per product}} = \frac{147.000}{350} = 420$$

- Profit goal
 - ▣ Your own salary (example: 60.000)
 - ▣ Future investments (example: 52.000)
 - ▣ Profit goal = 60.000 + 52.000 = 112.000

Reaching your profit goal

1. Sell more

$$= \frac{\text{fixed cost (month)} + \text{profit goal}}{\text{profit per product}} = \frac{147.000 + 112.000}{350} = 740$$

2. Change your price

$$= \frac{\text{fixed cost (month)} + \text{profit goal}}{\text{profit per product}} = \frac{147.000 + 112.000}{450} = 576$$

3. Reduce your costs

$$= \frac{\text{fixed cost (month)} + \text{profit goal}}{\text{profit per product}} = \frac{147.000 + 112.000}{400} = 648$$

$$= \frac{\text{fixed cost (month)} + \text{profit goal}}{\text{profit per product}} = \frac{127.000 + 112.000}{350} = 683$$

Balance



Description	Value Assets	Value Liabilities
Assests		
Current assets		
- Packaging material	200.000	
- Flavor	30.000	
- Preservative	4.000	
- Deptors	25.000	
- Firewood	5.000	
TOTAL CURRENT ASSETS	509.000	
Fixed assets		
- Fridge	1000.000	
- Sealing machine	70.000	
- Saucepan(s)	200.000	
- Furniture (chairs, tables)	120.000	
TOTAL FIXED ASSETS	1.831.000	
TOTAL ASSETS	2.340.000	
Liabilities		
Current Liabilities		
- Creditors (milk you have to pay)		90.000
- Short term loans		50.000
Long term liabilites		-
TOTAL LIABILITIES		140.000
OWNERS EQUITY		2.200.000
BALANCE	2.340.000	2.340.000

Analyzing the health of your business

□ Working capital ratio

$$= \frac{\text{current assets}}{\text{current liabilities}} \geq 2 = \frac{509.000}{140.000} = 3.6 \geq 2$$

□ Quick asset ratio

$$= \frac{\text{cash} + \text{bank} + \text{short debtors}}{\text{short creditors}} \geq 1 = \frac{110.000 + 70.000 + 25.000}{90.000} = 2.3 \geq 1$$

Cash flow

- Buying bulk ingredients
- Making investments
- Cash flow forecast
 - ▣ Cash inflow: sales
 - ▣ Cash outflow: costs, investments
 - ▣ Net cash flow: inflow – outflow
 - ▣ New balance

Increase profitability

- Increase sales
 - Staff
 - New products
 - More costumers
 - Different price
 - Promotions
- Decrease costs
 - Cheap ingredients
 - Now water waste
 - Firewood saving stoves
 - Cheap rent
 - Minimize electricity